



ROB ANDREACCHI is the Head of Real Estate Legal Practice at McDonald's Canada. He leads a national team of legal professionals practicing commercial real estate for the world's most valuable and recognized restaurant brand. Rob has over 15 years of experience spanning private practice and in-house roles, from McMillan LLP to Walmart Canada. Rob has drafted, negotiated and managed hundreds of complex commercial leases and related real property agreements. Known for his practical, business-focused approach, he brings real-world insight into how leases are structured, negotiated, and enforced, making him a trusted voice on commercial leasing strategy and risk management.

HEATHER BALL is Associated General Counsel at NADG located in their corporate office in Toronto, Ontario. NADG is a privately owned real estate developer with \$6 billion of assets under management. NADG has been active in the acquisition and development of 250 shopping center, mixed use and residential projects comprising well over 35 million square feet across the US and Canada. Heather had been counsel at NADG for the past 13 years focusing extensively on leasing and acquisitions. Prior to NADG, Heather was counsel at McDonald's Restaurants of Canada and the TDL Group Corp. working in their in-house legal groups.

YAN A. BESNER is Partner in the Real Estate Group at Osler, Hoskin & Harcourt LLP. He advises on acquisitions, dispositions, financing and leasing transactions to real estate companies and clients with core real estate assets critical to their businesses. His clients include property owners, developers, lenders and other commercial clients. He is known for his extensive experience in advising national and international retailers, including businesses involved in franchising on their commercial real estate needs in Québec. Yan provides ongoing, day-to-day counsel to numerous major national and international retail clients on their commercial leasing needs across Canada. He also provides real estate counsel to institutional property owners and managers, REITS, family offices and governmental authorities. Yan created and spearheaded the development of Estoppel Express, an estoppel certificate production service developed through the Osler Works platform. Yan has also been a contributor to chapter on the Landlord's Rights and Remedies in Québec in the book *Landlords Rights and Remedies in a Commercial Lease: A Practical Guide, Second Edition*, and taught International Finance at the Masters Level at the Faculty of Law of Université de Montréal. Yan was also the ICSC+CANADIAN LAW Program Planning Chair in 2022.

MORDECAI BOBROWSKY is a Senior Vice President, General Counsel & Corporate Secretary at Primaris REIT. Mordy brings decades of experience in the real estate industry to managing all legal affairs at Primaris, encompassing everything from leasing and operations to acquisitions and development. Prior to joining Primaris in 2013, Mordy was a senior associate at Minden Gross LLP, a leading Bay Street law firm specializing in commercial leasing and held senior legal positions at First Capital Realty and RioCan.

RICHARD BURGOS is Partner at Bennett Jones LLP with more than 35 years of experience in all real estate matters. He advises a broad base of clients in the residential, hotel, retail and industrial sectors as to real estate transactions with respect to leasing, and the purchase and sale of properties, complex real estate mixed use projects and real-estate financing, in addition



to conducting due diligence and title reviews. Richard also regularly represents landlords and tenants with respect to drafting, negotiating and reviewing offers to lease, lease agreements and related documents as to office, industrial and retail properties. He has notably acted on behalf of several leading retailers as to their leasing and real estate transactions. Richard is recognized in The Canadian Legal Lexpert® Directory and Best Lawyers as one of Canada's leading lawyers in Property Leasing.

ALIXE A.L. CAMERON is the national co-head of the commercial real estate practice at Bennett Jones LLP and her practice encompasses a wide array of real estate law. Based out of Calgary, her days are filled with assisting clients with everything from acquisitions and dispositions of office towers, industrial buildings, cattle ranches and data centres to commercial leasing of retail, restaurant, office, industrial, National Park and Airport lands. She enjoys working on development projects (including retail, industrial, and mixed use) from "soup to nuts" and helping her clients to puzzle through the legal intricacies of land use requirements, subdivisions, and depending on the location of the project, the Alberta Foreign Ownership of Land Regulations. Since she's been at this for longer than you'd think, she's seen the full cycle of booms and busts and has assisted many clients on both sides of distressed real estate transactions and corporate reorganizations. Recognizing the value in teamwork, she often works with the energy, power & renewables, M&A, construction, financial services, food & agribusiness, tax and infrastructure groups to help provide strategic advice and real estate expertise on complex transactions to help clients close their deals smoothly.

IAN CANTOR is a litigation lawyer with over 30 years of experience handling commercial lease, real estate and other contract-based disputes. A former Bay Street law firm partner, Ian has continued his practice for the past two-plus years with RAR Litigation, where he represents commercial landlords, developers, property managers, tenants and other businesses owners. Ian has successfully handled numerous trials before the Ontario Superior Court of Justice, appeals before the Ontario Court of Appeal and private arbitrations. He is known for providing practical, strategic advice grounded in decades of experience resolving commercial disputes. Ian frequently delivers in-house presentations for commercial landlords and property managers on rights, remedies, strategies and developments affecting commercial leasing. He also writes on these topics for publication on the firm's website. Ian is a long-time avid Toronto Blue Jays fan and welcomes conversations on both commercial lease disputes and baseball.

STEVEN CHAIMBERG is a Senior Counsel at Miller Thomson LLP, working out of the firm's Montreal and GTA offices. Steven specializes in real estate law and has been practicing in the field of commercial leasing and real estate for more than 40 years. He has substantial experience with landlord-tenant relationships, and represents both lessors and lessees in the preparation and negotiation of offers to lease, leases, lease assignments, subleases, and other related documents. Steven's practice further encompasses the acquisition, development and divestiture of commercial real estate. He has been recognized as a Leading Practitioner in the field of Property Leasing in The Canadian Legal Lexpert® Directory and Best Lawyers in Canada™, and had prepared the Québec case law updates for ICSC's Canadian Law conferences from 1998-2025.



EMILY CHOW is AVP, Real Estate Development, Central and Eastern Canada with Canadian Tire Corporation and has been with the company for 18 years. Emily supports one of Canada's largest and most diverse retail real estate portfolios. Canadian Tire Corporation's real estate footprint includes over 1,700 locations comprising approximately 49 million square feet across the country, serving a broad range of nationally recognized retail banners. CTC's retail banners include Canadian Tire, SportChek, Mark's, Sports Experts, Pro Hockey Life, PartSource, Gas+, and Party City. In her role, Emily leads retail-anchored development initiatives across Central and Eastern Canada, overseeing municipal planning approvals and execution while navigating complex legal and regulatory environments. A key focus of her work involves leasing strategy and negotiations, where she partners closely with legal teams, developers, landlords and brokers, to structure commercial leases that balance risk, flexibility, and long-term asset performance.

NEIL DAVIE is Partner at Sampson Davie Fane Volpiana LLP. Neil's practice involves all aspects of commercial real estate including the acquisition, financing, leasing, development and sale of residential, industrial, office, and retail properties for local, national and offshore clients. Neil has worked on a number of complex phased and mixed-use developments for some of British Columbia's leading residential and commercial real estate developers. Neil has also been recognized as a leading lawyer in the area of Real Estate by Lexpert®, Chambers Canada, and Chambers Global. Neil is listed in Best Lawyers in Canada™ in the areas of Commercial Leasing Law and Real Estate Law, and was named the "Lawyer of the Year" in the area of Commercial Leasing Law for Vancouver in 2016, 2018, 2024 and 2026.

MARK D'EON leads national retail leasing strategy at Oxford Properties Group, overseeing a diverse portfolio of retail assets across Canada. His responsibilities span enclosed malls, urban mixed-use projects, and hotel retail across the Fairmont assets owned by Oxford. With over two decades of experience in commercial real estate, Mark is recognized for his deep market insight, collaborative leadership, and ability to drive value through strategic leasing initiatives. Based in Toronto, Mark is a frequent speaker at industry events, where he shares perspectives on retail trends, tenant engagement, and the evolving role of bricks-and-mortar in today's market.

JANET DERBAWKA is Partner with the Vancouver office of Norton Rose Fulbright Canada LLP. Her practice is focused on commercial real estate and real estate related transactions with primary emphasis on negotiating and drafting commercial leases. Janet has extensive experience in negotiating complex lease transactions on behalf of both landlords and tenants on all types of commercial properties including retail, commercial, industrial and office. Her practice also includes commercial acquisitions, dispositions, and financing transactions. Janet acts on behalf of some of Canada's largest developers, pension funds, retailers, financial institutions, and technology companies. She is consistently recognized as a recommended lawyer in property leasing by The Canadian Legal Lexpert® Directory .

SHELDON L. DISENHOUSE is Partner at Dentons LLP with a practice that focuses exclusively on commercial leasing. With more than three decades' acting on behalf of developers, retailers, landlords and tenants, Sheldon has earned an unparalleled reputation as one the



country's most distinguished lawyers and insightful thought leaders on every aspect and intricacy surrounding commercial leasing. Based in Toronto, and supported by a team of accomplished paralegals, Sheldon has extensive experience in drafting and negotiating leases and related ancillary documentation for office, retail and industrial spaces on behalf of his diverse client base, which includes REITS, major public companies, and national and international retailers.

ROBERT EISENBERG is Partner at WeirFoulds LLP, and is a property development and commercial leasing lawyer who excels at identifying potential landmines and devising clear, creative, and proactive solutions. Robert is building a specialized practice focused on mixed-use developments and is well-versed in the unique challenges inherent in these complex projects. He is valued for his ability to pinpoint and avoid future problems to help ensure that your deal goes smoothly. More generally, Robert acts for both landlords and tenants on negotiating, drafting, reviewing, and revising commercial leasing documents including leases, offers, amendments, assignments, subleases, and consents. He also has experience in large-scale due diligence reviews of properties across Canada.

MELODIE ENG is Partner at McMillan LLP specializing in commercial leasing. She represents commercial landlords and tenants in office, retail, industrial and mixed-used properties. She is passionate about advising landlords and tenants on complex leasing transactions and focuses on the legal and business concerns of her clients. Melodie is a frequent lecturer for professional and commercial organizations and conferences, including the Law Society of Ontario and the ICSC Canadian Law Conference. She has been recognized by Best Lawyers in Canada™ as a leading lawyer in the area of Commercial Leasing Law and the Canadian Legal Lexpert® Directory as a Repeatedly Recommended Lawyer in the area of Property Leasing.

LEANNE FASCIANO joined LAWPRO in 2024 as Claims Counsel, with a focus on minimizing losses and managing professional liability claims. In her current role as Communications Counsel, she produces practical risk management information to support lawyers in Ontario. She is a frequent presenter at events and conferences where she has a knack for explaining legal concepts and processes in a practical and engaging manner. Prior to joining LAWPRO Leanne practiced civil and commercial litigation at McLean & Kerr LLP and Dentons concentrating on commercial landlord and tenant and construction law. She then moved to Cadillac Fairview as a Director in Legal Services. Leanne graduated from Windsor Law after studying Psychology and Communications at York University.

TAMARA FARBER is the Leader of the Environment Group at Miller Thomson LLP advising on the environmental aspects of complex business and real estate transactions, as well as civil litigation relating to all matters of environmental disputes. She is routinely engaged on matters involving contaminated land, spills, site remediation, brownfield redevelopment, environmental diligence, site decommissioning, waste management, excess soils and regulatory compliance, including orders, charges, and enforcement proceedings. Her practice also includes environmental issues arising in insolvencies, consultant negligence, stewardship obligations, and environmental insurance. Tamara is valued for her ability to translate technical environmental risk into clear, commercially focused advice. She acts for private companies,



public bodies, and international clients acquiring or disposing of Canadian assets affected by environmental issues. She is recognized by Chambers Canada, Chambers Global, Lexpert®, Best Lawyers, American Lawyer Guide to the Leading 500 Lawyers in Canada as an expert in Environmental Law across Canada.

ANNIK FORRISTAL is a Co-Group Head of McMillan LLP's National Infrastructure and Construction Group whose practice is dedicated to the construction, infrastructure and development industries. A practicing engineer before becoming a lawyer, Annik provides considered advice on project delivery, contractual allocation and management of risk, land use planning and related approvals, project administration and claims management. Annik has highly specialized expertise drafting and negotiating complex construction contracts and development agreements, including custom-drafted and standard form construction contracts (e.g., CCDC, CCA, RAIC, OAA and ACEC). Her extensive project experience includes residential and mixed-use developments, universities, hospitals, recreation and entertainment centres, industrial facilities, and district energy installations. Annik is also fully versed in the front-end approvals and permitting necessary for development and construction projects. She helps clients obtain official plan amendments, rezonings, site plan approvals, minor variances, and authorizations from heritage and conservation authorities. Annik fervently supports clients in managing claims and other issues arising on their projects with a view to achieving timely, cost-effective resolution and avoiding disputes.

GASPER GALATI is Partner in the litigation department of Daoust Vukovich LLP. Gasper's practice focuses on a broad range of complex matters, including both commercial and civil disputes. He has particular experience with commercial lease disputes, bankruptcy and CCAA matters, contractual disputes, condominium disputes, construction law disputes, as well as debt collection matters. Gasper has appeared as counsel before the Ontario Court of Appeal, the Ontario Superior Court of Justice, various administrative tribunals, and both private mediations and arbitrations. Called to the Bar of Ontario in 2007, Gasper joined DV as an associate after working with the firm as both an articling student and as a summer student. For the last several years, Gasper was a member of the firm's executive committee and social committee. In addition, Gasper has been involved with several community events such as participating in the Toronto Santa Claus Parade as a Celebrity Clown and as a board member of the Toronto Santa Claus Parade. Gasper is also an active participant in the firm's charity initiatives. Gasper is a member of the Ontario and Canadian Bar Associations, as well as The Advocates' Society.

DAVID GOLDSTEIN is Vice-President, Eastern Canada at CT REIT, with over 17 years of experience in the commercial real estate industry. Prior to joining CT REIT in 2019, he held progressively senior leasing roles at Trinity Development Group and First Capital REIT. David holds a Bachelor of Commerce from Dalhousie University and is based in Toronto, Ontario. In his current role, he oversees CT REIT's portfolio across Eastern Canada, from Ontario through to the Maritimes, with responsibilities spanning leasing, asset management, acquisitions, and overall portfolio strategy.



MAURA R. GROSSMAN, J.D., PH.D., is a Research Professor in the School of Computer Science, cross appointed to the School of Public Health Sciences, at the University of Waterloo; an Adjunct Professor at Osgoode Hall Law School of York University; and an affiliate faculty member at the Vector Institute of Artificial Intelligence, all in Ontario, Canada. She is also Principal at Maura Grossman Law, an eDiscovery law and consulting firm in Buffalo, New York, U.S.A. Maura has been widely recognized for her scholarly work evaluating the application of machine-learning technologies (i.e., technology-assisted review or TAR) in the fields of law, government archives, and healthcare. Her studies have frequently been cited in the case law and literature, in North America and abroad. More recently, Maura's scholarship has focused on responsible Artificial Intelligence (RAI) and AI as evidence. Maura is also well known for her appointments as a special master and/or as an expert in many high-profile U.S. federal and state court cases. In addition to her J.D. from the Georgetown University Law Center, Maura also holds M.A. and Ph.D. degrees in Psychology from the Derner Institute of Adelphi University.

STACEY HANDLEY is Partner at the Vancouver office of Gowling WLG and has been practising commercial real estate law for over 30 years. She advises clients on a range of matters, including major sales and acquisitions and the leasing, development, subdivision, and financing of commercial properties. A significant part of her practice involves leasing commercial retail, office, and industrial properties where she acts on behalf of both landlords and major tenants. Stacey speaks regularly across Canada at conferences on legal issues facing commercial landlords and tenants. Stacey has been recognized for years in both *The Canadian Legal Lexpert® Directory* and *The Best Lawyers in Canada™* as a leading practitioner in property leasing and real estate law and in 2017, she received the *Best Lawyers Commercial Leasing "Lawyer of the Year"* award in Vancouver. She was named in *The Legal 500 Canada* in 2021 and in Thomson Reuters Stand-out Lawyers 2023 and 2024 lists.

HILARY HENNICK is currently the Executive Director and Corporate Counsel at Cineplex Entertainment, where she specializes in real estate and corporate/commercial matters. Hilary is responsible for managing legal issues related to Cineplex's real estate portfolio of over 172 cinema and entertainment venues. Previously, she was an associate lawyer in the Business Law Group of McMillan LLP, assisting both private and public companies with general corporate/commercial matters, and merger and acquisition transactions. Hilary received the combined Juris Doctor and Master of Business Administration degree from Osgoode Hall Law School and the Schulich School of Business. She has served on the Board of Directors of Canada's National Ballet School (NBS) and is a member of the ICSC+CANADIAN LAW conference planning committee, most recently acting as Chair.

DANIEL JENSEN is the Major Case Director and Strategic Policy Advisor in the Monopolistic Practices Directorate of the Competition Bureau of Canada. In his present role, Daniel focusses on the development of enforcement policy and providing strategic advice to Bureau management and case team leads. Daniel joined the Bureau in 2013, and has lead numerous complex, high profile cases, including in the real estate, agriculture, and pharmaceutical sectors, and lead the update to the Abuse of Dominance Enforcement Guidelines, published in 2018. Daniel holds a Master's degree in economics from Queen's University.



LIAM KELLY is a commercial litigator with a general civil litigation practice, focusing on commercial lease enforcement and real estate litigation. He is an active practitioner and passionate advocate for his clients, guided by his belief that effective advocacy should always consider resolution while actively pursuing legal remedies. Liam has appeared at all levels of Court in Alberta and before a number of quasi-judicial tribunals. An enthusiastic educator, Liam has co-taught Civil Advocacy as a sessional instructor at the University of Alberta Law School since 2018. Liam is also a regular speaker on commercial lease enforcement for the Builder's Owners Management Association (BOMA). Outside of his legal practice, Liam is an active member of his community. He provides pro-bono legal work for a number of minor hockey associations and was the Chair of the Strathcona County Subdivision and Development Appeal Board from 2018 to 2023.

SARA CHLOÉ LEMIEUX is a Director in the Legal Leasing Group at Choice Properties REIT. She helps to oversee Choice Properties' extensive retail, industrial and office commercial leasing portfolio. She currently operates out of Choice Properties' Ottawa office. Sara is an experienced commercial leasing lawyer who has significant experience in the drafting, negotiation and interpretation of leases across a wide range of property sectors (including retail, industrial and office) and across a broad range of industries (including in the private, public and semi-public industries). Sara is fluent in both French and English and practices law in both languages. Prior to joining Choice Properties in 2023, Sara practiced for 8+ years at one of Canada's foremost national law firms where she represented a number of landlords and tenants in her commercial leasing practice.

MICHAEL C. LY serves as Senior Legal Counsel at Jones Lang LaSalle (JLL), one of the world's leading commercial real estate services firms. Based in Toronto, Ontario, he brings sophisticated legal expertise to the dynamic intersection of real estate, construction, and emerging technology. His practice encompasses a broad spectrum of legal matters, from transactional work and contract negotiations to regulatory compliance and risk mitigation. Michael works closely with senior leadership across multiple business lines to proactively identify and manage potential legal issues, structure transactions effectively, and ensure JLL maintains robust protections across its diverse operations. His ability to navigate complex regulatory environments while facilitating business objectives makes him a trusted advisor within the organization. Michael is a graduate of Osgoode Hall Law School. Outside of work, he enjoys spending time with his two-year-old son, and getting out on the golf course whenever he can.

MIREILLE A. MALEK is the Vice-President, Legal at Forum, a retail property owner, landlord and developer. Mireille is a member of the Barreau du Québec. She has over 15 years of experience in a variety of commercial (retail) real estate matters, including leasing, real estate transactions, major development and redevelopment projects, mixed-used projects, co-ownerships, financing and municipal approval processes. Having previously worked as an in-house counsel for both a REIT and a major grocery chain, Mireille has a broad understanding of both tenants and landlords' needs, thus adopting a practical and solution-oriented approach in all of her deals while fostering collaborative long-term relationships. Mireille is a former member of the Board of Directors of the local branch of a major financial cooperative and has



also participated in the organization of fundraising events for the benefit of local non-profit groups.

TANYA S. MALKA is Senior Legal Director at Carbonleo Real Estate Inc., where she advises on leasing, litigation, and strategic risk management. Through a combination of technical legal knowledge and a strong understanding of the commercial realities of real estate ownership and development, Tanya provides practical and business-oriented legal guidance across a broad range of commercial real estate matters. Tanya is currently on the ICSC+CANADIAN LAW planning committee for a second-year running. Before joining Carbonleo Real Estate Inc., Tanya worked as in-house counsel at Olymbec Realities Inc. and previously worked as a lawyer at Riel & Associates Inc., a boutique law firm specializing in commercial real estate.

ANGELA MOCKFORD has practised commercial leasing law for over 25 years, advising both landlords and tenants, large and small. She spent most of her career in private practice in downtown Toronto firms, with some stints in-house for large Canadian companies, and currently practises privately as "Mockford Law". Angela drafts and negotiates retail, office and industrial lease documents of all kinds. As "The Lease Maven", Angela also provides private one-on-one or group lease training to legal and real estate professionals, which includes instruction in lease fundamentals and technical drafting. She has spoken at the LSO's Commercial Leasing Lawyer "Minute" events, and is a frequent panelist, current Advisory Committee member, and past Chair of the ICSC+CANADIAN LAW Conference. Angela has published articles on topics as diverse as lease condition clauses, the Aeropostale case, and tenant financing. She was called to the Bar of Ontario in 1997 and of Alberta in 2006.

MATTHEW NEWELL is Partner at Stewart McKelvey in Halifax, with a practice focused on all aspects of commercial real estate law. He has extensive experience with acquisitions, dispositions, joint ventures, leasing, and financings for clients of all sizes, from startups to banks to REITs from coast to coast. His leasing practice covers a broad range, representing both landlords and tenants across retail, office, industrial, and government. With a deep understanding of transactions and leases from both sides in many jurisdictions, Matt provides practical, business-focused advice to help clients navigate complex real estate matters. Matt has been recognized as one of the best lawyers in commercial real estate and commercial leasing law by The Best Lawyers in Canada™.

JUHEE OH is the Director of Sustainability and Climate at Choice Properties, where she leads the company's climate strategy and advances its commitment to achieving net-zero greenhouse gas emissions by 2050. Her work focuses on translating climate commitments into practical, asset-level action, advancing net-zero pathways, and embedding climate resilience across both the development pipeline and an existing portfolio of more than 700 properties nationwide. Juhee brings deep expertise in sustainability advisory, reporting, and standards across buildings, infrastructure, energy, transportation, and land-use planning. Prior to joining Choice Properties, she led multidisciplinary teams at WSP, supporting cities and the private sector in sustainability-informed decision-making and the delivery of complex climate and ESG frameworks. At this event, Juhee will share practical insights from Choice Properties' Coventry Hills project in Calgary, highlighting sustainable design considerations, regional



challenges, and strategies to support green accreditation and long-term ESG alignment within landlord-tenant partnerships.

SHARON OHAYON is Partner at Witten LLP and Chair of the firm's Commercial Real Estate & Property Development Practice. She advises on all aspects of commercial real estate, including the purchase, sale and financing of industrial warehouses and distribution centres, commercial office complexes, retail shopping centres, residential apartment buildings and hotels. Her practice also includes advising landlords and tenants on complex leasing matters, from single-tenant and build-to-suit arrangements to ground, office and retail leases, with particular depth in industrial leasing. Sharon is regularly engaged in land development, subdivision and mixed-use development projects. Committed to developing future talent, Sharon is a sessional instructor at the University of Alberta School of Business, where she teaches legal topics in commercial real estate.

JAMIE PAQUIN is Partner in Daoust Vukovich's commercial leasing department. Since joining the firm in 2006, he has focused his practice and career on representing commercial landlords and tenants in all aspects of commercial leasing transactions and matters. Jamie's experience includes negotiating and interpreting commercial leases for all types of properties, including office, retail, industrial, and mixed-use. Jamie assists landlords and tenants of all kinds and sizes, including REITs and pension funds with national portfolios, regional developers of commercial properties, as well as regional and national retailers throughout Canada. Jamie is a frequent contributor and speaker at industry conferences and seminars including the ICSC Canadian Law Conference, the Six Minute Commercial Leasing Lawyer, and other leasing-related CLE programs and events. He is listed in The Canadian Legal Lexpert® Directory and he is named in the Best Lawyers in Canada™ list.

BRIAN PARKER is Partner at the firm Daoust Vukovich LLP. He has extensive experience advising, and negotiating on behalf of, some of Canada's largest and most active players in the real estate industry. His practice is comprised of commercial leasing of retail, office, and industrial properties, of all classes and types, including in specialized areas such as: mixed-use, medical, live/work, and commercial condominium. Brian is also well versed in construction and design agreements (including bespoke master contracts, supplementary conditions to CCDC, OAA, and RAIC forms, and crane-swing/tie-back agreements), telecommunications agreements (including bulk purchase/point-of-presence agreements, cell tower leases, and rooftop antennae licenses), and ancillary property-related agreements, including property management agreements, EV charging station agreements, parking facility agreements, specialty signage agreements, and more.

DIANA PEGORARO is Senior Legal Counsel at BMO, where she advises the Real Estate Finance, Income Properties, Diversified Industries, Agriculture, and Indigenous commercial banking groups on complex legal matters across Canada. Her practice focuses on regulatory compliance, legal risk management, and the development of legal operations strategies for commercial real property secured lending. Diana is currently completing a Climate Fellowship at the BMO Climate Institute, where her work centers on green real estate loans, sustainability-aligned lending and green lease considerations. Before joining BMO, Diana served as Associate



Vice President, Real Estate Law at CT REIT and previously practiced as a Senior Associate at Torys LLP, specializing in commercial real estate. She is active in the industry through the Canadian Bankers Association's Legal Mortgage Specialists Group, Toronto CREW, and VersaFi, and she mentors women in real estate, law, and finance.

MARIA PENNER is Partner at MLT Aikins LLP in Winnipeg, Manitoba, with a practice specializing in commercial real estate. She regularly advises landlords, tenants, sublandlords, and subtenants in the area of commercial leasing. She provides guidance in negotiating and drafting offers to lease, commercial leases, licensing agreements, space-sharing agreements, assignments, subleases, and consent agreements. With a deep understanding of the intricacies of commercial real estate law, she works diligently to ensure clients' interests are protected, whether they are entering into new leases, renewing existing agreements, or navigating challenging leasing matters. Known for delivering practical, solutions-driven advice, she offers a client-focused approach to every transaction.

ALEXA PENG is an experienced real estate and environmental lawyer working as Associate Vice-President, Legal Counsel at Canadian Tire. She is the lead real estate lawyer at Canadian Tire, working on all types of real property related matters related to the 1700+ Canadian Tire and related banners' retail locations, distribution centres, and offices throughout the 10 provinces and 2 territories. Prior to joining Canadian Tire, Alexa was a commercial real estate and energy associate at Stikeman Elliott LLP, and prior to that, a real estate and financial services associate at Fogler, Rubinoff LLP. Alexa has served as the Past Chair (2024-2025), Chair (2023-2024) and various other executive member positions of the OBA's Real Property Law Section.

SCOTT PIKE is Partner at Stewart McKelvey, Atlantic Canada's largest law firm, with a corporate/commercial practice focused on commercial real estate. He advises a diverse group of clients on all aspects of commercial leasing and on the purchase, sale, financing and development of office, retail, mixed-use and industrial properties. Scott has developed particular depth in commercial leasing, representing both landlords and tenants in many contexts across Canada, including complex industrial sites and mixed-use projects. He holds a Juris Doctor from the University of Toronto Faculty of Law.

ARTURO PUGLIESE is Partner in the Real Estate Practice Group and Co-Chair of the Franchise Law Practice Group at WeirFoulds LLP. With more than 25 years of experience, he guides both international and local companies through the legal and strategic steps needed to succeed in Canada's dynamic market. Arturo's commercial real estate practice encompasses various industries and client types, including foreign investors interested in adding Canadian real estate to their investment portfolios. Additionally, Arturo regularly advises both national and individual landlords and tenants, in a broad range of property types and areas associated with commercial leasing. Combined with his significant experience in franchise law, he provides tailored advice to franchisors and franchisees. Prior to joining WeirFoulds, Arturo was a Partner at a law firm focused on business and public law in Canada, with offices throughout Ontario and satellite offices in New York. In this role, Arturo helped clients build a sustainable legal



framework to help them grow and reach their business objectives, providing counsel to a wide range of clients.

ANDREA ROSSANESE is Senior Director at Morguard and works primarily with Morguard's retail assets across Canada and the United States. Andrea is primarily responsible for overseeing retail leasing, day-to-day operations and asset management of enclosed shopping centres, strip centers and mixed-use developments. Prior to working with Morguard, Andrea has worked in firms and with other major landlords in Canada and garnered much experience with negotiating major leases, overseeing redevelopment projects, managing retail insolvencies and advising on day-to-day operations of both enclosed shopping centres as well as strip centres and power centres.

NICOLE SALLOUM is Vice-President of Admin Service Operations at Farm Boy Company Inc. Nicole leads the Farm Boy real estate strategy as well as manages the vendor relationships for the company. Nicole was part of the Farm Boy transaction team for the Empire acquisition in 2018 and led the acquisition of Rideau Bakery (a popular local bakery in Ottawa). Prior to joining Farm Boy, Nicole was a licensed paralegal at Gibsons LLP.

JOSH I. SELBY is Partner at Miller Thomson LLP in Calgary, where he provides legal counsel across the real estate and development sectors. His practice is defined by the intersection of private-sector excellence and a deep commitment to Alberta's regulatory landscape. Joshua currently serves as Vice Chair of the Building Code Subcouncil for the Safety Codes Council and sits on the board of Onward Homes. His extensive history of public service includes tenures on the Law Enforcement Review Board, the Calgary Subdivision and Development Appeal Board, and the Consumer Protection Act Board. A recognized leader in industry advocacy, Joshua is a member of the NAIOP Government Affairs Committee and serves on BILD Calgary Region's Multi-Family Committee, which he formerly chaired. He also previously sat on BILD's Commercial and Industrial Committee. Within the Canadian Bar Association (CBA), Joshua is a past Chair of the Commercial Real Estate (South) Section, is currently a member of the Municipal section, and has served on the executive of the Residential sections. As a thought leader, he has lectured on leasing for the University of Calgary and condominium law for the Legal Education Society of Alberta (LESA), and frequently leads roundtables at the ICSC+CANADIAN LAW conference.

RANDY S. SHAPIRO, K.C. has been practicing extensively in the area of commercial leasing since 1999 and is well-known for his leasing expertise in Western Canada. Randy has negotiated everything from complex anchor tenant leases, commercial retail leases, gas station leases, office leases, mixed use leases, commercial condominium leases, industrial leases, and telecommunications tower leases. Randy has acted for both national landlords and tenants, as well as local landlords and tenants of all sizes. Randy has actively participated as a presenter at the ICSC annual leasing law conference in Toronto since 2007. He was on the conference organizing committee and has been presenting the legal update for Western Canada since 2017.



CORY SHERMAN practices in the Real Estate & Development Group at Cassels and is co-lead of the commercial leasing team, specializing in commercial lease negotiations. A leader in his field, Cory represents many of North America's largest national and international retail and restaurant chains and several of this country's largest real estate developers. He also acts for numerous independent developers who operate on a smaller scale. In recognition of his work, Cory is considered by Lexpert® to be one of Canada's leading practitioners in property leasing and is consistently included in The Best Lawyers in Canada™ as one of the best solicitors for real estate and leasing.

ADAM STEELE has been serving clients in the real estate industry for 17 years and currently represents EY on the Real Property Association of Canada's (REALPAC) Financial Reporting Best Practices Committee. He serves a mix of public and private companies in both the real estate and infrastructure sectors. Adam specializes in clients reporting in IFRS, US GAAP and Accounting Standards for Private Enterprises. His role on REALPAC allows me to weigh in on both current and upcoming financial reporting matters affecting the broader Canadian real estate industry as well as his clients.

JACOB STUCKEN practices exclusively in commercial leasing, representing both landlords and tenants across Canada, in diverse asset classes. His leasing expertise extends to various industries such as banking, retail, industrial, office, and medical, where he consistently delivers tailored solutions to meet the specific needs of each sector. With a strong business background, Jacob provides comprehensive leasing guidance to clients in both urban and rural environments. He has handled complex transactions, including drafting mixed-use leases, structuring long-term ground leases for university properties, and negotiating leases for Indigenous commercial developments and sale-leasebacks in business transactions.

SAM WINBERG is the founder of RetailCND. A retail tenant focused brokerage and consultancy company based in Toronto, Canada. In 2018, Jones Lange Lasalle purchased Northwest Atlantic (Canada) Inc. a brokerage and consultancy company Sam co-founded in 1991. With over 35 years of industry experience, Sam has exclusively represented some of North America's most recognized retailers and interacted with Canada's most prominent landlords and developers. His understanding of Canada's constantly changing retail landscape has helped retailers implement their Canadian real estate strategies by allowing them to outsource their real estate function while receiving superior local market knowledge. Sam has exclusively represented some of the finest retailers in the world in their Canadian expansion including: Nordstrom, Nordstrom Rack, Whole Foods, Indigo, Sporting Life, Marshalls, HomeSense, Toy's R Us, Crate & Barrel, Bed Bath & Beyond, Rolex, L'Occitane, ULTA Beauty, Panera Bread and Chipotle Grill to name a few. Sam continues to actively work with international retail brands as they investigate expanding into North America.