



Food for Thought Conference

The Roosevelt New Orleans New Orleans, LA | April 16 – 18, 2019 #ICSC



TUESDAY APRIL 16

Registration

6:00 – 6:30 pm Roosevelt, Lobby Level

Second Line Parade

6:30 – 7:00 pm

In true New Orleans fashion, strut behind a brass band through the streets starting at the Roosevelt Hotel and ending at Pythian Market.

Please gather at the back entrance of the Roosevelt Tower 1, located on Baronne Street. The parade will start at 6:30 pm.

Networking Reception

7:00 - 8:00 pm

Pythian Market

Badges are required. Badge pick-up is at the Roosevelt on the Lobby Level.

Pythian Market is a food hall and gathering space in downtown New Orleans. An urban food collective celebrating New Orleans' undeniable spirit and the Pythian Building's remarkable history. It is a place for community, locallysourced fare and art.

WEDNESDAY APRIL 17

Registration 7:00 am – 6:15 pm Roosevelt Ballroom Foyer, Mezzanine Level

Continental Breakfast

7:30 – 8:15 am Roosevelt Ballroom Foyer, Mezzanine Level No breakfast service after 8:15 am.

Welcome and Opening Remarks 8:15 – 8:30 am Roosevelt Ballroom, Mezzanine Level

Naveen Jaggi

Food for Thought Conference Program Planning Committee Chair President, Americas Retail Advisory Services, Leasing and Capital Markets JLL

General Session | If You Build It... The Making of a Food Hall 8:30 – 9:30 am

Roosevelt Ballroom, Mezzanine Level

A case study of the food hall at Rock Row in Portland, Maine, scheduled to open 2021.

MODERATOR



Phil Colicchio Executive Managing Director Colicchio Consulting, a Division of Cushman & Wakefield

PANELISTS



Edward Eimer President Eimer Design



Josh Levy Partner Waterstone Properties Group



Akhtar Nawab Chef & Owner, Alta Calidad Co-Founder, Hospitality HQ

General Session | Food Fight! 9:30 – 10:30 am Roosevelt Ballroom, Mezzanine Level

What happens when two top retail researchers take each other on over the hot F&B topics of the day? A coin flip at the start of a series of mini debates will determine which side each debater will be on. Audience response will determine the winner. The debates will be followed by a frank discussion in which each researcher will come clean on which side of each debate they actually come down on.

MODERATOR



Naveen Jaggi Food for Thought Conference Program Planning Committee Chair President, Americas Retail Advisory Services, Leasing and Capital Markets ILL

DEBATERS

James Cook



Americas Director of Research, Retail JLL



Melina Cordero Global Head of Retail Research CBRE

General Session | RestauranTAINMENT 10:45 – 11:30 am Roosevelt Ballroom, Mezzanine Level

Restaurants around the world are adding new and creative uses: tabletop games, e-sports, music, dancing, physical sports, karaoke and even gambling where legal. Discover some of these new concepts and how 1+1 can equal 3 in the dining world, for both landlords and tenants.

MODERATOR



Adam Schwegman

Senior Vice President, Eat/Drink Brookfield Properties

PANELISTS



Alan Cichon President of US Operations Social Entertainment Ventures



Kyle Noonan Founder & CEO FreeRange Concepts



Scott Simon Founder & CEO Voicebox Karaoke

Networking Lunch 11:30 am – 12:15 pm Roosevelt Ballroom Foyer, Mezzanine Level No lunch service after 12:15 pm.

CEO Report 12:30 – 1:00 pm Roosevelt Ballroom, Mezzanine Level



Tom McGee President & CEO ICSC

Keynote Presentation | Invigorating Great Brands 1:00 – 1:45 pm Roosevelt Ballroom, Mezzanine Level



Paul Brown Co-Founder & CEO Inspire Brands, Inc.

Concurrent Sessions 2:00 – 2:45 pm

A. The Importance of Convenience and Technology in Food & Beverage Roosevelt Ballroom 5

Consumers demand speed via drive-thru lanes, pick-up windows, ordering/pay apps, digital counter ordering and delivery. What are restaurants doing to improve top line sales and increase customer traffic?

MODERATOR



Guy Mercurio Vice President Leasing Director of National Restaurant Leasing Macerich

PANELISTS



Kevin Blesy Head of Strategy &pizza



Glenn Edwards U.S. Managing Director LEON



Jason Kastner Director of Real Estate Sweetgreen



Andrew McCaughan Vice President of Development Shake Shack

B. Private Equity in Food & Beverage Roosevelt Ballroom 4

How has private equity shaped the decisionmaking process for tenants and landlords? MODERATOR



Kyle Kavanaugh President Main & Main, Inc.

PANELISTS



Christian B. Johnson Partner Freeman Spogli & Co.



Chris Roberts Partner, Growth Fund *L* Catterton

General Session | America's Favorite Food Destination 3:00 – 3:45 pm Roosevelt Ballroom, Mezzanine Level

A look at the history and future of the New Orleans food and beverage scene.



Elizabeth Williams

Founder National Food & Beverage Foundation; The Southern Food & Beverage Museum

General Session | The Dynamics of Grocery and Convenience Stores on Restaurant Food & Beverage 3:45 – 4:30 pm

3:45 – 4:30 pm

Roosevelt Ballroom, Mezzanine Level

With restaurant sales challenging grocery sales, what's the impact of grocery and convenience stores on restaurant sales? How are grocers and convenience stores positioning themselves by offering prepared/packaged foods, delivery, online ordering, craft beer/wine bars, seating and TV's?

MODERATOR



Stephanie Mineo Vice President Unibail-Rodamco-Westfield

PANELISTS



Joe Brady, III Divisional Vice President, Real Estate Walgreens



Paul Hilliard Vice President of Real Estate Whole Foods Market

General Session | Unique Experiences – Innovative Restaurant Concepts 4:30 – 5:15 pm

Roosevelt Ballroom, Mezzanine Level

Brick and mortar restaurants have morphed into so much more over the past few years. Find out how they're using AI, robotics and creative menus to spice up the restaurant experience.

MODERATOR



Michael Dubin President Dubin & Associates, Inc.

PANELISTS



David Adir Founder Steakology The Carving Board



Eric Chappell Imagine Lead Zume Inc.



Kimberly Gros Founder SteelCraft

Networking Reception 5:15 – 6:15 pm Roosevelt Foyer, Mezzanine Level

Optional Event | Dine-Arounds 6:30 – 8:30 pm

Registration is required and a separate fee applies. For more details, visit www.icsc.org/2019FFT and scroll down to Additional Links and click on the link under Dine-Arounds.

THURSDAY APRIL 18

<mark>Registration</mark> 7:00 – 11:30 am Roosevelt Ballroom Foyer, Mezzanine Level

Continental Breakfast

7:30 – 8:00 am Roosevelt Ballroom Foyer, Mezzanine Level No breakfast service after 8:00 am.

General Session | Emerging Concepts 8:00 – 9:00 am Roosevelt Ballroom, Mezzanine Level

Hear about some of the most industrious concepts directly from their leadership teams in the fastest growing sector of the restaurant industry. Discussions will include unit growth and new markets, projections, recent sales, trends, competition, and their personal overview of current conditions in this dynamic ever growing sector we call Emerging Concepts.

MODERATOR



Ken Stern

First Vice President, Advisory & Transaction Services, Restaurant Practice Group CBRF

PANELISTS



Lauren Bailey Co-Founder & CEO Upward Projects



Becky Mulligan CEO The Little Beet



John Plew Owner Thirsty Lion Gastropub & Grill



Fabio Viviani Celebrity Chef & Hospitality Developer Fabio Viviani Hospitality Restaurant Group

Keynote Presentation | Restaurant and Foodservice Industry Forecast 9:00 – 10:00 am

Roosevelt Ballroom, Mezzanine Level

Melvin Rodriaue



President & CEO, Galatoire's Restaurant Vice Chairman, National Restaurant Association

General Session | Evolve or Die – Maintaining Your Relevance 10:15 – 11:15 am

Roosevelt Ballroom, Mezzanine Level

Find out how restaurant operators have evolved their concepts and consumer experience from the age-old segment of dining out.

MODERATOR



Kyle Kavanaugh President Main & Main, Inc.

PANELISTS



Paul Ballard Owner Ballard Brands



Brandon Landry Founder, Co-Owner & CEO Walk-On's Bistreaux & Bar

Closing Remarks 11:15 – 11:30 am

Roosevelt Ballroom, Mezzanine Level



Stephanie Mineo Vice President Unibail-Rodamco-Westfield

Program information current as of April 9, 2019.

PROGRAM PLANNING COMMITTEE

Naveen Jaggi, Food for Thought Conference Program Planning Committee Chair, JLL Brenda Canada Michael Dubin, Dubin & Associates, Inc. Peter Haback, Seritage Growth Properties Kyle Kavanaugh, Main & Main, Inc. Jeffrey McNeal, Fessel International Guy Mercurio, Macerich Stephanie Mineo, Unibail-Rodamco-Westfield Adam Schwegman, Brookfield Properties Suk Singh, Bloomin' Brands, Inc. Ken Stern, CBRE Adam Williamowsky, StreetSense Adam Williams, Legacy Real Estate Advisors, LLC



ICSC Exchange.

Your news and information hub.

The source for breaking industry news, feature stories and thought leadership.

icsc.org/exchange



THANK YOU TO OUR SPONSORS

Global_



Cushman & Wakefield (NYSE: CWK) is a leading global real estate services firm that delivers exceptional value for real estate occupiers and owners. Cushman & Wakefield is among the largest real estate services firms with approximately 51,000 employees in 400 offices and 70

countries. In 2018, the firm had revenue of \$8.2 billion across core services of property, facilities and project management, leasing, capital markets, valuation and other services. To learn more, visit www.cushmanwakefield.com or follow @CushWake on Twitter.

Gold _

CBRE

In the experience-driven world, meaningfully connecting is more valuable than any physical product or service. Forging lasting bonds throughout the entire customer journey has

never been more important for retailers – or more difficult. As the number one real estate advisory and transactions services firm in the world, CBRE offers a combination of integrated solutions, unique insight, and unmatched experience to deliver successful outcomes for retailers, restaurateurs, investors, owners and developers. With more than 1,400 dedicated retail experts around the globe, CBRE has more market intelligence, experience and retailer knowledge than any other real estate provider. A partnership with CBRE ensures data-based decision making, expert advisory and future-focused solutions for your all of your real estate needs.



At JLL, we are passionate about Retail, and we're ready to share intelligence to help you achieve your ambitions. To us, retail intelligence is more than just information. It's the combination of three key elements. First, we have reliable

data and powerful connections across the globe. As the leading third-party retail service provider, we have access to more than 1,960 centers totaling 160 million square feet under management, lease, and sale. That's Market Intelligence. And, because we are all people we talk like people, our meetings are conversations and our relationships are collaborations. We have 200 retail brokerage experts spanning 40 markets, supporting 1,585 retail clients. That's People Intelligence. Then natural curiosity kicks in. We move steps ahead of the industry and are constantly seeking inspiration. That's Future Intelligence. Together these work to form Retail Intelligence. The fuel for your Ambitions. For more news, videos and research from JLL's retail team, please visit: www.jllretail.com.

Silver_





LESS SMALL TALK. MORE BIG IDEAS.



Think outside the box at these new destinations.



RETAIL IN FOCUS

Meet the latest Emerging Brands and Specialty Retailers in the industry



HEALTH & WELLNESS

Discover the new players in this increasingly competitive tenant class



INNOVATION EXCHANGE

Connect with the technology innovators that are reimagining the shopper experience



OUTLET CENTERS

Find leading owners and developers raising the bar for the industry's flourishing outlet brands



COLLEGES & UNIVERSITIES

Meet the institutions preparing the next generation for careers in retail real estate

Register by April 26 to qualify for advance registration discount.

Visit www.icscrecon.org for more information.