### Thursday, November 4, 2021 11:00 AM – 12:15 PM

### **General Session 4**

### Reunited and it Feels so Good: Co-tenancy Negotiations in a Post-Covid World

### Matthew Irwin VP and Deputy General Counsel Gap, Inc. 2 Folsom Street San Francisco, CA 94105 matthew irwin@gap.com

# Roy Ruda Partner Kitchens Kelley Gaynes, PC Glenridge Highlands One 5555 Glenridge Connector, #800 Atlanta, GA 30342 rruda@kkgpc.com

## Kathy Sherwood VP and Sr. Leasing Counsel Macerich 8214 Westchester Dr. #500 Dallas, TX 75225 kathy.sherwood@macerich.com

- I. Introduction.
- II. Co-Tenancy General Overview.
  - a. <u>Types of Co-tenancy Provisions / Requirements</u>:
    - i. Possession.
    - ii. Opening Co-tenancy.
    - iii. Continuing Co-tenancy.
    - iv. **Requirements**.
  - b. What is an Anchor?
  - c. Replacement Rights for Key Tenants or Anchors.
  - d. Cure Periods.
  - e. Remedies.
    - i. Sales Test.
    - ii. No Default.
- III. How has COVID-19 Impacted and Re-Shaped Co-Tenancy?
- IV. New Resulting Trends for Co-Tenancy.
  - a. Requirements.
  - b. Replacement Rights for Anchors.
    - i. Traditional anchors.
    - ii. Entertainment.
    - iii. Office; Residential, Co-Working and Hotel.
    - iv. Fitness.
    - v. Discount / Value Brands.
    - vi. **Experiential.**
    - vii. Subdividing Anchor Spaces; Combination of Retailers.
    - viii. Connectivity into the Shopping Center.
  - c. Longer Periods for Satisfying GLA Thresholds.

- d. <u>Cure Periods</u>.
- e. Remedies.
  - i. Remedy Rent.
  - ii. Fish or Cut Bait Provisions.
  - iii. Right to Close and Pay Rent.
  - iv. Rights Personal.
  - v. Options.
- f. Force Majeure.
- V. Considerations for Practitioners in Negotiating Co-tenancy.
  - a. <u>Determine what is important to your client.</u>
  - b. **Don't lose sight of the big picture.**
  - c. <u>Do you really need an "anchor component"?</u>
  - d. What are the traffic patterns in the Center?
  - e. **Does size matter?**
  - f. Will the new "anchor" be a part of the Center?
  - g. Be mindful of the type of center for your deal.
- VI. Case Law.
- VII. Conclusion.